



Red Team vs Blue Team Tabletop Exercise and Random Scenario Creation Using Cards

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Agenda

13:45-14:00 Introduction

14:00-15:10 Hands-on: Tabletop Exercise

- ✓ Procedure explanation
- ✓ Self-introduction & role assignment (blue & red)
- ✓ Briefing on incident handling procedure (blue-team) & scenario developing (red-team)
- ✓ Executing the exercise
- ✓ Review

15:10-15:15 Closing Remarks

Introduction

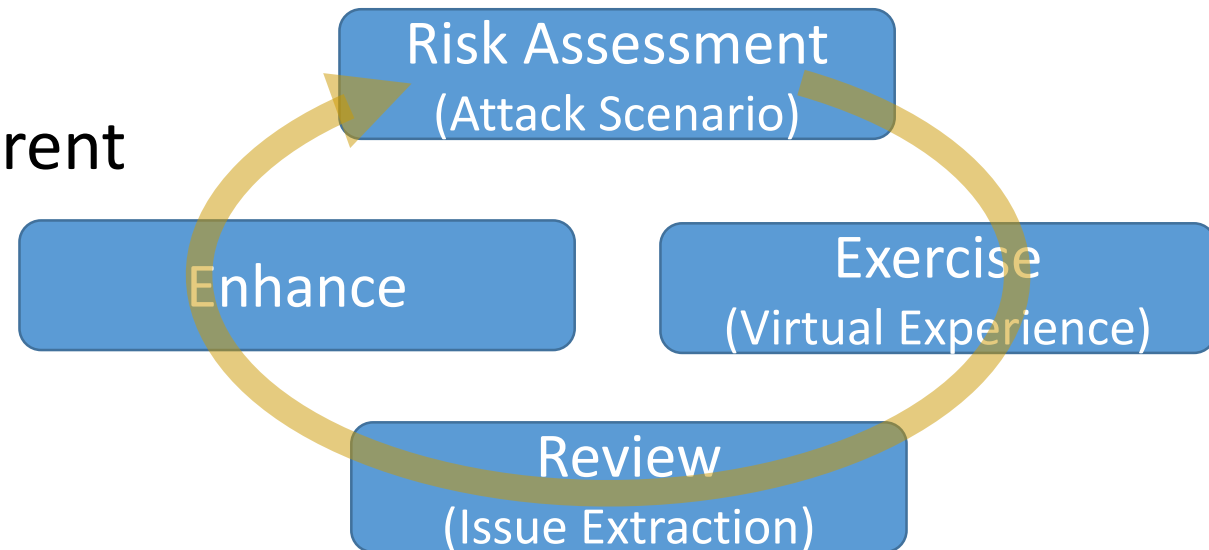
Why Exercising is Required for CSIRTs?

A CSIRT can most easily be described by analogy with a fire department.

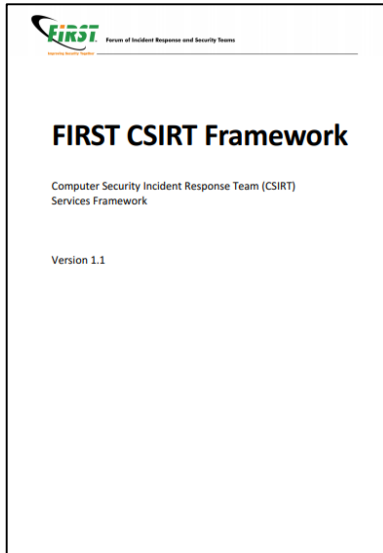
– Handbook of CSIRTs, CMU

Purpose of exercise

- Become mentally ready for cyber attacks and familiar with incident handling procedure
- Extract issues and problems on current incident handling procedure and environment
- Improve incident handling manual



Conducting Exercises is a Required Capability for CSIRTs



FIRST CSIRT Service Framework 1.1

Service Area 6 Capability Development

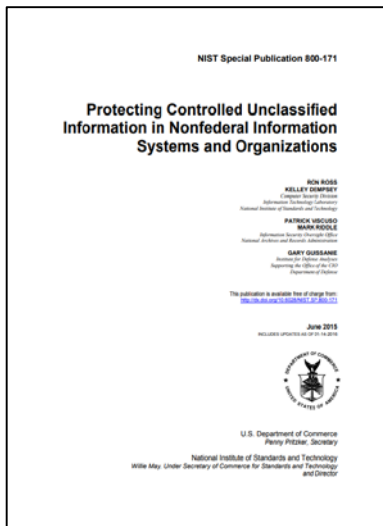
6.3 Service - Conducting Exercises

6.3.1 Function - Format and Environment Development

6.3.2 Function - Scenario Development

6.3.3 Function - Executing Exercises

6.3.4 Function - Exercise Outcome Review



NIST SP800-171 Protecting Controlled Unclassified Information in Nonfederal Information Systems and Organizations

3.2 AWARENESS AND TRAINING

3.2.2 Ensure that organizational personnel are adequately trained to carry out their assigned information security-related duties and responsibilities.

But, Half of CSIRTs have No Experience on Exercises

A survey conducted in 2016^(*) says, almost half of CSIRTs have no experience on incident response exercise.

Do you have an experience on incident response exercise?

Yes - United States: 39.4%, Europe: 34.7%, Japan: 33.4%

Lack of facilitation skills for conducting exercises

Lack of time to prepare

Difficulty of making an exercising scenario



(*) <http://www.ipa.go.jp/security/fy27/reports/ciso-csirt/index.html>

Which Exercise Method Solves the Issues?

Types of Exercise Method

Category	Method	Execution Cost	Use Real Environment?	Procedure and Actions	Use Possible Scenario?
Discussion-based Exercises	Seminars	Low	No	Predefined	Yes
	Workshops	Low	No	Predefined	Yes
	Tabletop Exercises (TTX)	Low	No	Resilient	Yes
	Board Games	Low	No	Resilient	No
Operation-based Exercises	Drills	Medium	Yes	Predefined	Yes
	Functional Exercises	High	Yes	Predefined	Yes
	Full-Scale Exercises	High	Yes	Predefined	Yes
	Cyber Range	High	Yes	Resilient	No

Tabletop exercise (TTX) seems comparatively light-weight, and effective way to train resiliency at emergent situation

Incident Response Exercising Working Group of Nippon CSIRT Association, Japan

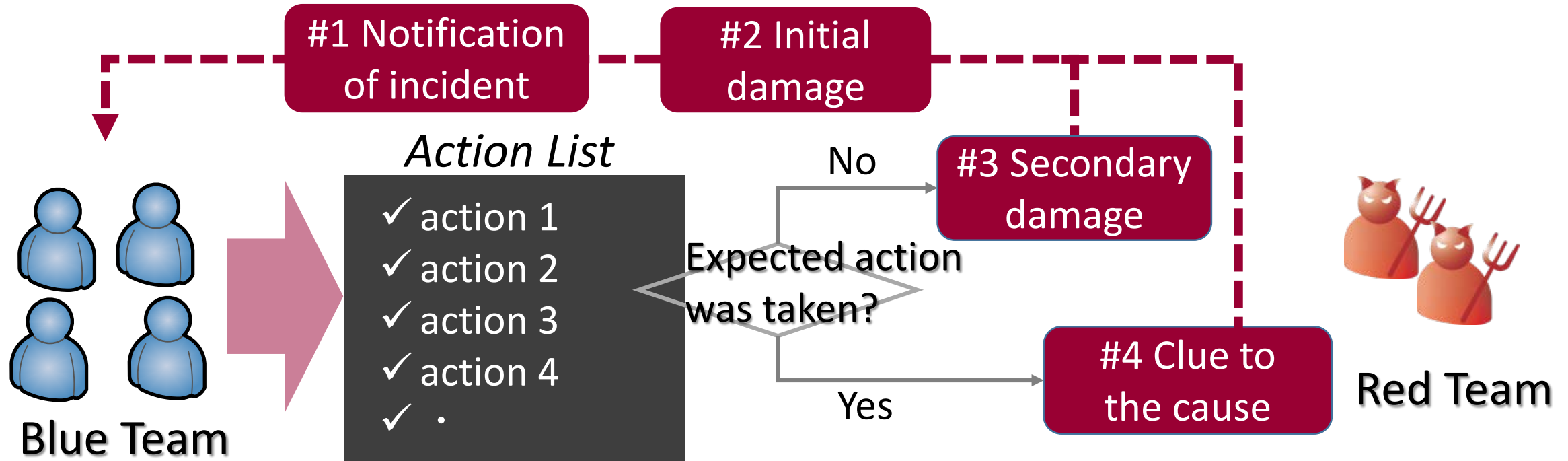
- Started on April, 2016
- Almost 70 CSIRTs in Japan
- Regular meeting (quarterly):
 - Sharing experiences of exercise at members' CSIRT
 - Execution of tabletop exercise
- Output:
 - Guide for executing tabletop exercise
 - **Tabletop exercising toolset**



Features of Our Tabletop Exercising Method (1 of 2)

Feature 1: Blue team vs Red team Exercise

Making up for the lack of facilitation skills



Evaluation

1. Secondary damage was prevented ?
2. Cause of the incident was identified ?

Features of Our Tabletop Exercising Method (2 of 2)

Feature 2: Random Scenario Creation with Cards

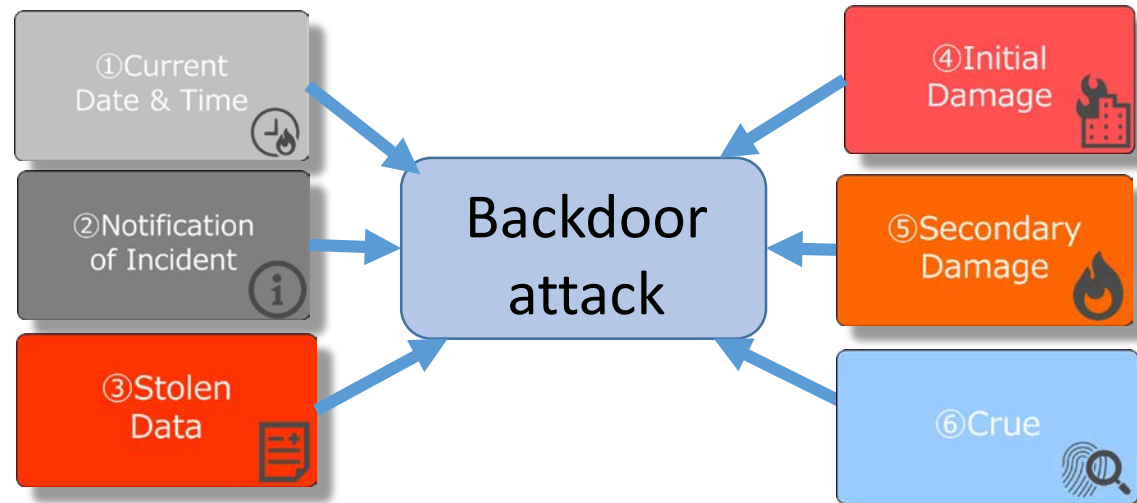
Making easy to develop exercising scenario and save preparation time

Step 1 Select a base scenario

Base Scenarios

- Zero-day attack
- Backdoor attack
- Internal fraud

Step 2 Select surrounding conditions with cards



Step 3 Improvise the scenario at execution of the exercise

Hands-on: Tabletop Exercise

Closing Remarks

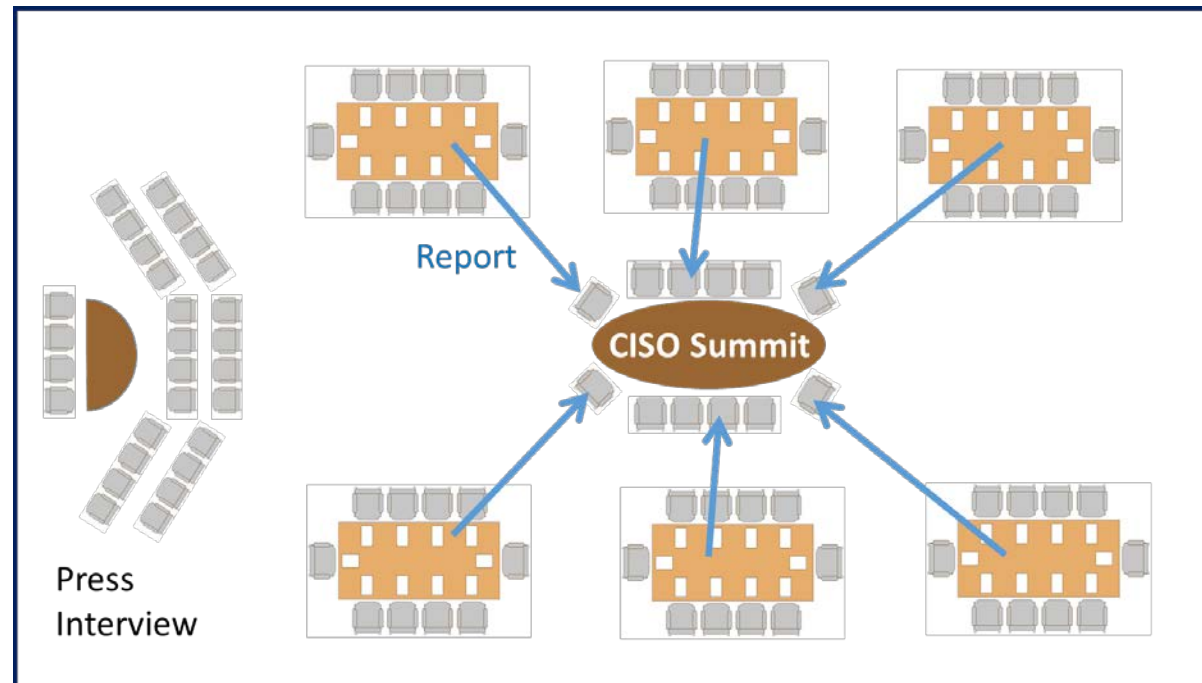
Expected Effects of Our Tabletop Exercising Method

Feature	Expected effects brought by the feature
Blue team vs red team exercise	<ul style="list-style-type: none">• Skilled facilitator is not required• Enforces red team members to think as an attacker
Random Scenario Creation using cards	<ul style="list-style-type: none">• Easy to develop an exercising scenario• Save time for developing an exercising scenario



An Example: Application at Workshop Seminar

- Optional training at TRANSITS Workshop in Japan
- Introduced an actor of CISO and trained about,
 - ✓ Reporting to busy CISO – CISO is in the CISO Summit
 - ✓ Press interview – CISO must achieve their accountability



Future Works

- Sample scenario enhancement based on case study of real incidents
- Introducing log analysis and timeline concept

- The TTX toolset is provided for free
Please contact: nca-drilling-wg-owner@nca.gr.jp

Thank you!