



computer  
emergency  
response  
team

CERT-EU  
for the EU institutions, bodies  
and agencies

# Real World Information Exchange Challenges and Insights

Munich 2016 FIRST TC

February 2016

Frédéric Garnier  
([frederic.garnier@ec.europa.eu](mailto:frederic.garnier@ec.europa.eu))



- EU Institutions' own CERT
- Operational support for the internal IT teams
- Supports 60+ entities
- Defense against targeted cyber threats



- Around 60 organisations
- From 40 – 40.000 users
- Seperate, heterogenous networks
- Cross-sectoral
  - Government, foreign policy, embassies
  - Banking, energy, pharmaceutical, chemical, food, telecom
  - Maritime, rail and aviation safety
  - Law enforcement (EUROPOL, FRONTEX, EUPOL) and justice
  - Research, hi-tech, satellite navigation (GALILEO), defence (EUMS, EDA)
- High-value targets



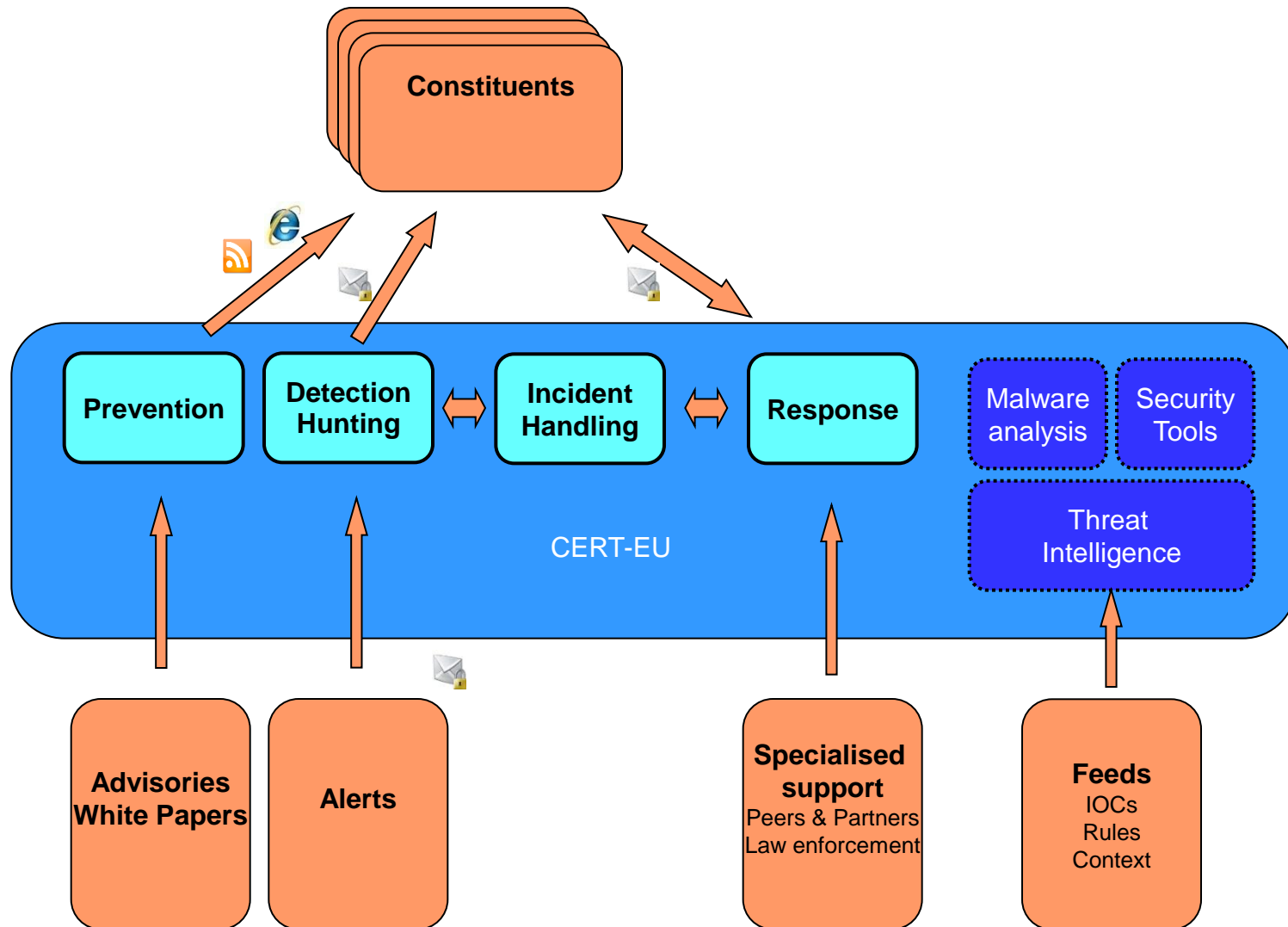


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# Peers - Partners







## Key questions

- What?  

- Who?  

- Why?
- How?  

- When?  

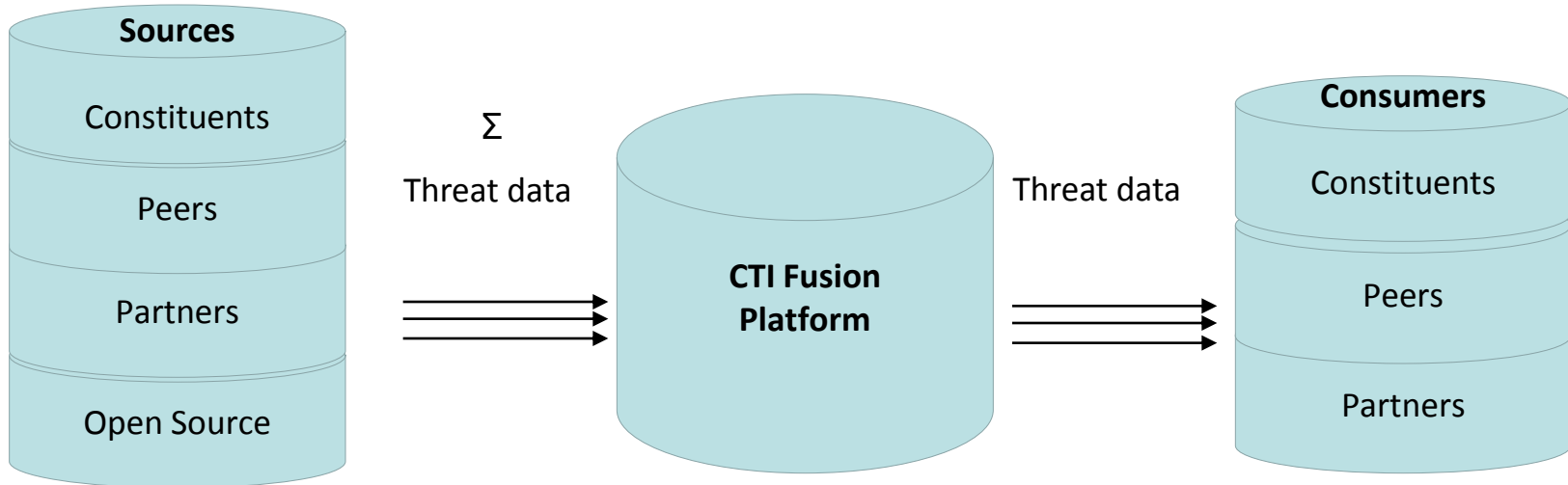
- Where?  


## Risk management

- Intelligence needs to serve a purpose
- Not all risks are equal
- Situation is not static



# Let's Gather All Badness



### Technical intelligence

Data flow oriented

- ✓ **IOCs**
  - Raw value
  - Types
- ✓ **Accuracy**
  - FP / TP feedback
  - Checks
  - Time-To-Live
- ✓ **Context**
  - Timing
  - Sighting
  - Killchain
- ✓ **Detection mechanisms**
  - YARA
  - SNORT

### Tactical intelligence

Knowledge Basis oriented

- ✓ **5 Motives**
  - Cyber-Crime
  - Cyber-War
  - Cyber-Espionage
  - Hactivism
  - Jihadism
- ✓ **6 Categories**
  - Malware (families)
  - Exploits
  - Tools
  - Infrastructures
  - Attack Patterns (S) & (G)
- ✓ **3 Classes**
  - Surveillance
  - Operations
  - Cases
- ✓ Country
- ✓ Type
- ✓ Activities
- ✓ First seen / Last seen
- ✓ Intended Effect
- ✓ Kill Chain
- ✓ First seen / Last seen
- ✓ Targeted Domains
- ✓ Targeted Sectors
- ✓ Time Period
- ✓ Intent
- ✓ First seen / Last seen



STIX – TTP Data Model		CERT-EU – TTP Implementation
ID		YES
TIMING		YES (First Seen / Last Seen)
TITLE / DESCRIPTION		YES
INTENDED EFFECT		YES
<b>BEHAVIOR</b>	<b>ATTACK PATTERNS</b>	<b>(Generic) – KB1</b>
		<b>(Specific) – KB2</b>
	<b>MALWARE</b>	<b>KB3</b>
	<b>EXPLOITS</b>	<b>KB4</b>
<b>RESOURCES</b>	<b>TOOLS</b>	<b>KB5</b>
	<b>INFRASTRUCTURES</b>	<b>KB6</b>
	PERSONAS	Not used
VICTIM TARGETING	IDENTITY	YES (Org / Country / Sector level not structured yet)
	TARGETED SYSTEM	Not used
	TARGETED INFO	Not used
	TARGETED TECH DETAILS	Not used
EXPLOIT TARGETS		Not used
RELATED TTPs		YES
KILL CHAIN		YES
INFORMATION SOURCE		YES



## KB1 - Attack Patterns (G)

Web Appl. Scanning, Social Media  
Intell Collection, Malicious Office docs,  
Phishing, SWC, Spoofed Websites,  
DoS, Defacement, Doxing, etc

- Common techniques used by attackers
- Only for trends / basic profiling
- Useless for attribution

Started: November 2015

Entries: 10+

## KB2 - Attack Patterns (S)

Malicious Tor exit nodes, DGA, Single  
hit, trojanised software (TrueCrypt),  
stalling code, COM object hijacking,  
desktop shortcuts redirection, satellite  
links hijacking, etc

- Special techniques not accessible to any attacker
- May be used for attribution and characterisation of malware.

Started: mid 2015

Entries: 30+

## KB3 - Malware

RAT / backdoor (BlackEnergy, PlugX,  
njRAT, Snake, Sofacy, xxxDuke, ...),  
ransomware/ banking trojan  
(TeslaCrypt, CryptoWall, GPCode,  
Dridex, Shifu, Dyre, ...), etc

- Malware family level
- Focus on malware used in targeted attacks
- Importance of Detection Mechanisms

Started: mid 2013

Entries: 600+

## KB4 - Exploits

Exploit Kits, CVE (?)

- Symmetrical to CVE / Exploit Target ?

Started: Jan 2016

Entries: 30+

## KB5 - Tools

Legitimate tools re-purposed or  
customised for malicious use: Shell,  
port scanners, web vulnerability  
scanners, sql injection tools, key  
loggers, password cracking etc,.

- Understanding TTP supply chain

Started: Nov 2015

Entries: 60+

## KB6 - Infrastructures

Delivery infra (phishing, watering hole,  
etc), C2 infra, bots, forums, malware  
sites, darknets, etc

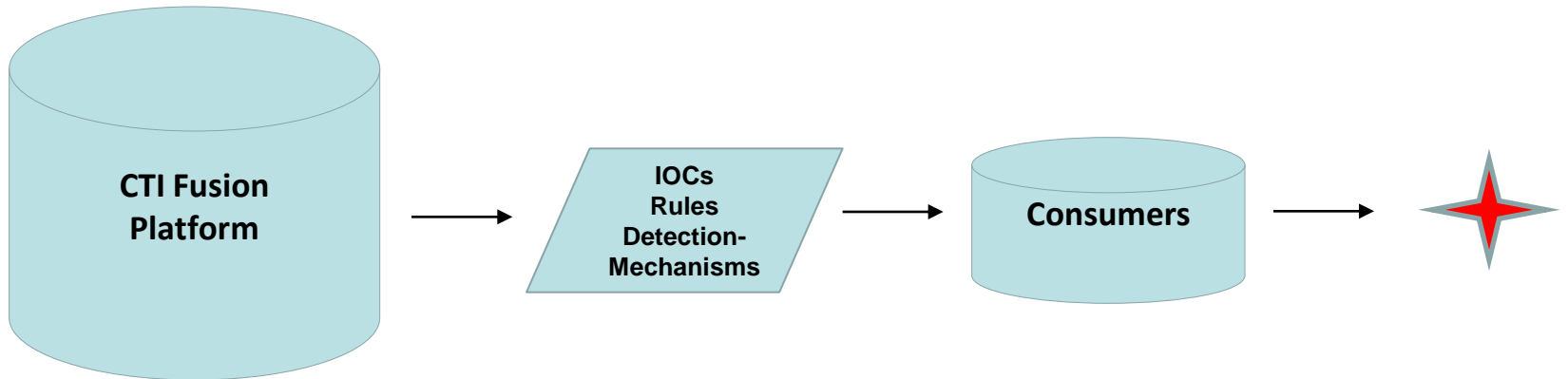
- Pivoting for attribution

Started: Nov 2015

Entries: 30+



# Let's Use it to Detect Stuff

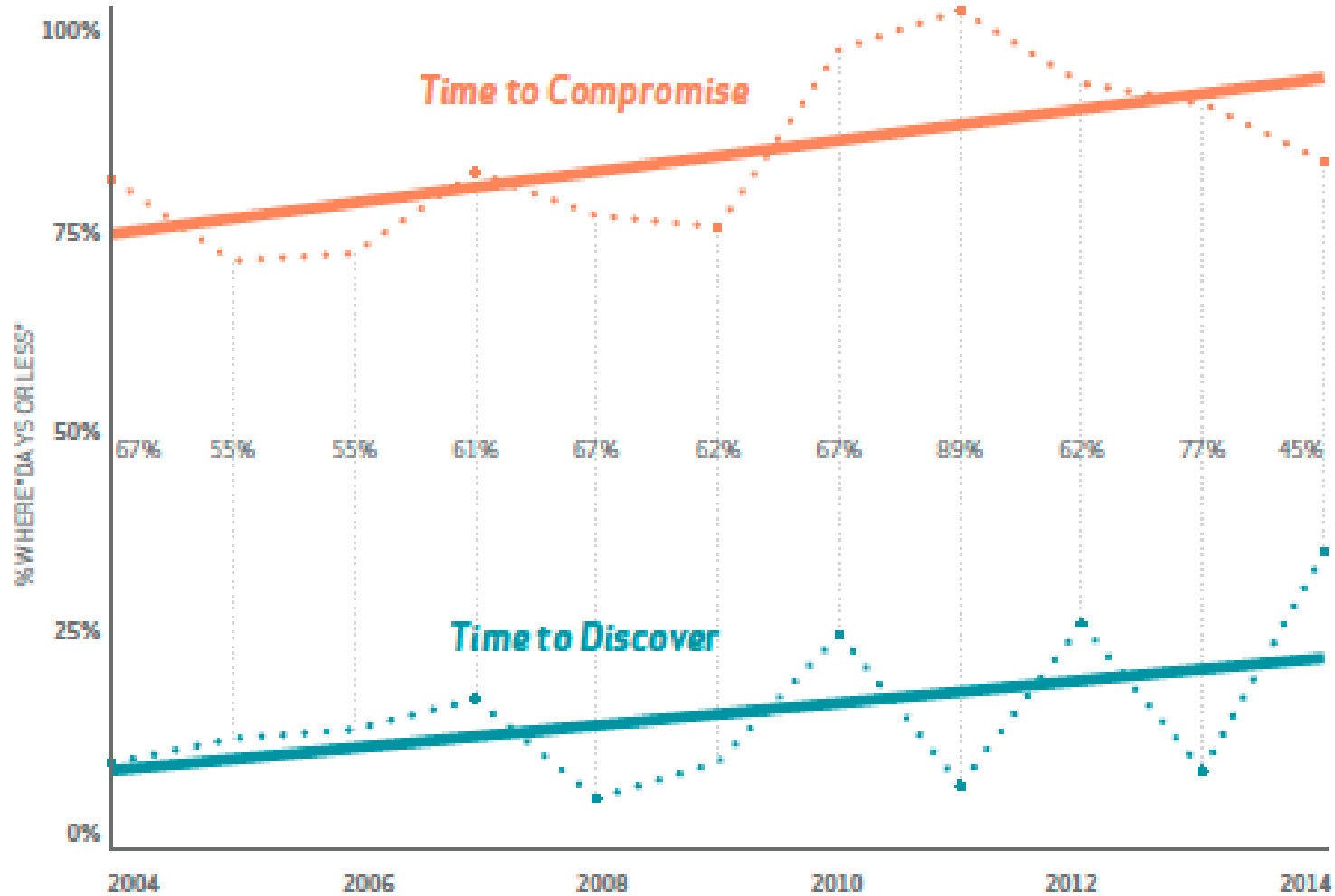




- 60% of attacks don't use malware
- 3% overlap of indicators
- Most indicators have a lifetime of only 1 day
- 60% of organisations compromised within minutes
- Very few breaches are detected using IOCs



# Race





- Technical indicators of compromise very short-lived
  - Domains: Very high number of domains, freshly registered
  - IPs: Changing: active, parking, legit
  - MD5: Victim-specific signatures
  - Email metadata: changing on a daily basis
- Blending in with the user
  - User agent
  - Proxy credentials
  - Legitimate accounts (also admins)
  - Timing / batch processing
  - Legitimate domains as C&C

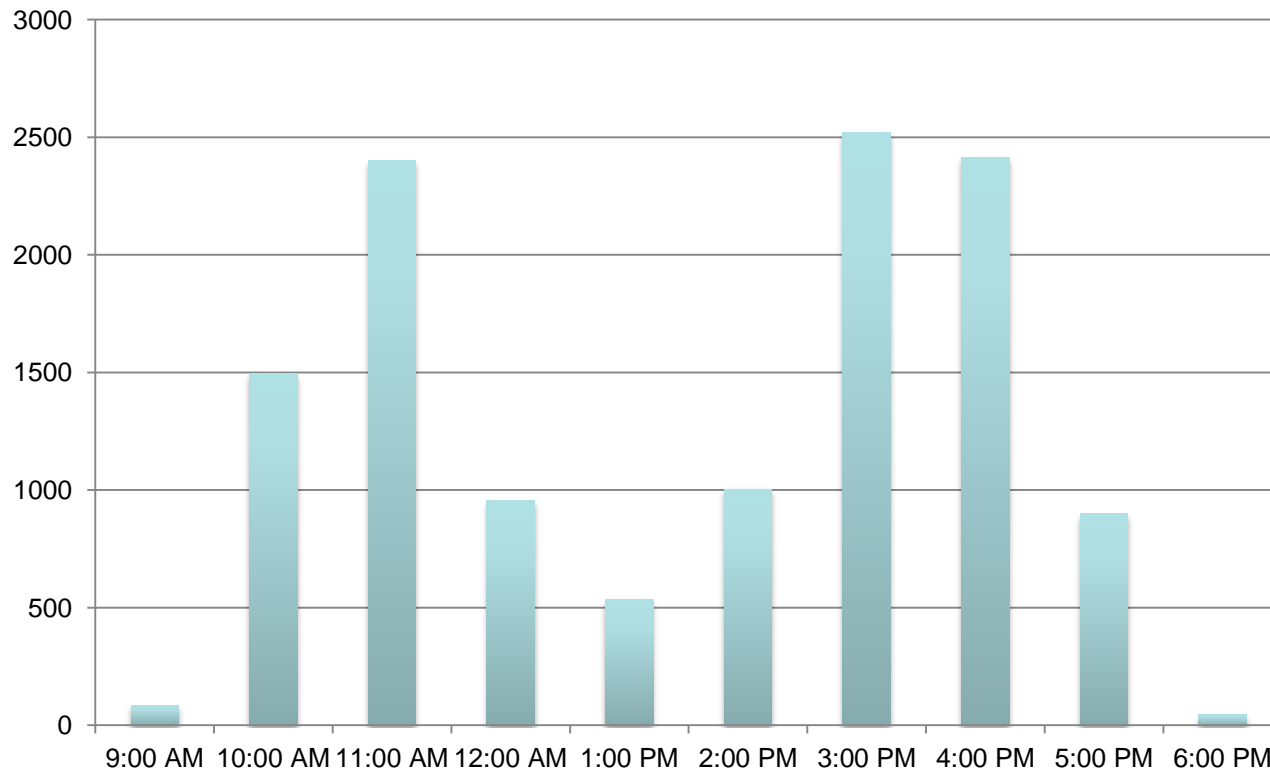


	Teleramafr.com	Lemondebe.org	istafrica2013	belgique.de.com	belgabe.com
26-Apr-13	198.100.113.60				
26-Apr-13	None				
8-May-13	198.100.113.60				
14-May-13			193.43.125.242		
20-May-13	65.55.57.21		65.55.57.29		
21-May-13				192.69.237.25	
30-May-13	192.69.237.25	216.158.76.216	216.158.76.216	93.46.8.89	142.4.40.230
12-Jun-13	193.191.245.4	68.232.45.233	193.43.125.242		93.94.105.162
6-Jul-13	108.62.206.68		108.62.206.68		
19-Jul-13	193.43.125.242		193.43.125.242		
31-Jul-13				122.10.83.51	
25-Aug-13		198.100.114.14			
6-Sep-13		122.10.83.51			
30-Sep-13		103.246.244.196		103.246.244.196	103.246.244.196
24-Oct-13					93.94.105.162
14-Dec-13		203.84.187.111		62.116.182.44	
30-Dec-13	None		None		
18-Mar-14				192.69.236.176	
31-Mar-14	137.175.36.18	137.175.36.18	137.175.36.18	137.175.36.18	137.175.36.18
28-Apr-14		50.118.255.47		50.118.255.47	
14-May-14	65.19.157.196		65.19.157.196		
19-May-14		69.46.84.51			
22-May-14		None			
3-Jun-13		50.117.115.84			
15-Jun-14		None			None
27-Jun-14	None		None	59.24.3.173	
21-Jul-14				50.118.255.47	
2-Aug-14				173.193.106.11	
1-Feb-15	For sale	Sinkholed	For sale	192.199.250.138	For sale





## Connections





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# Snake

TOUTE  
l'Europe  
.EU

DOSSIER  
SPÉCIAL



ÉLECTIONS EUROPÉENNES  
RÉSULTATS & ANALYSES



May 2014

eToile  
le blog de la rédaction

L'espace de  
la société civile

En ce moment

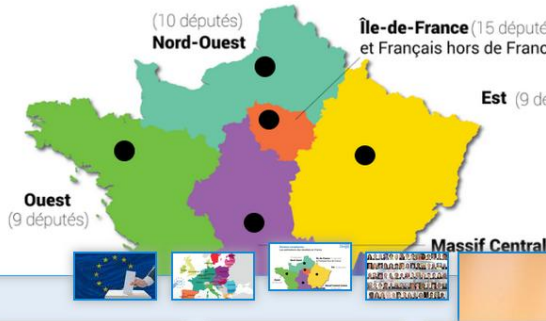
Elections européennes 2014 | Commission 2014-2019 | Ukraine

L'Union européenne Les Etats membres Les politiques européennes

A LA UNE

Élections européennes :

Les estimations des résultats en France



## WakeNet-Europe

Home |

WakeNet

- NEW: Research Needs Rep
- Workshop 2015
- Workshop 2014
- Workshop 2013
- WNSE Partners
- WNSE Task Groups
- WNSE Workshops
- Previous WakeNets
- Wake Vortex Projects
- Publications
- Contact
- Sitemap
- LogIn/LogOut

Welcome to WakeNet Europe!

This website is dedicated to the topic of aircraft wake turbulence and has been created as part of the WakeNet3-Europe Coordination Action project. After having served the community for more than four years between April 2008 and July 2012, the WakeNet3-Europe project is now terminated.

As of today, no project in succession has been funded. But despite the funded project no longer



## State Border Guard Service of Ukraine



ABOUT AGENCY ACTIVITY PUBLIC APPEALS ACCESS TO PUBLIC INFORMATION CONTACTS

Management Main tasks Structure Symbolics History



- 14 January 2016  
In the framework of bribery control the State Border Guard Service of Ukraine is being actively reformed and prevents corruption in the SBGS
- 11 November 2015  
The situation in checkpoints of entry and exit on the line of demarcation in the area of ATO
- 09 November 2015  
Two citizens of Uzbekistan attempted to bribe border guards at "Boryspil" airport
- 20 August 2015  
Border guards caught four violators in Zakarpattia

Actual News

Border guards detained 4 citizens of Somalia in Bukovyna



18 August 2015  
Within the "Frontier-2015" joint operation yesterday the border guards and the representatives of the Security Service of Ukraine have detained four illegal migrants in Bukovyna.

More...

18 August 2015

We are around the web



Sept 2015

Nov 2015





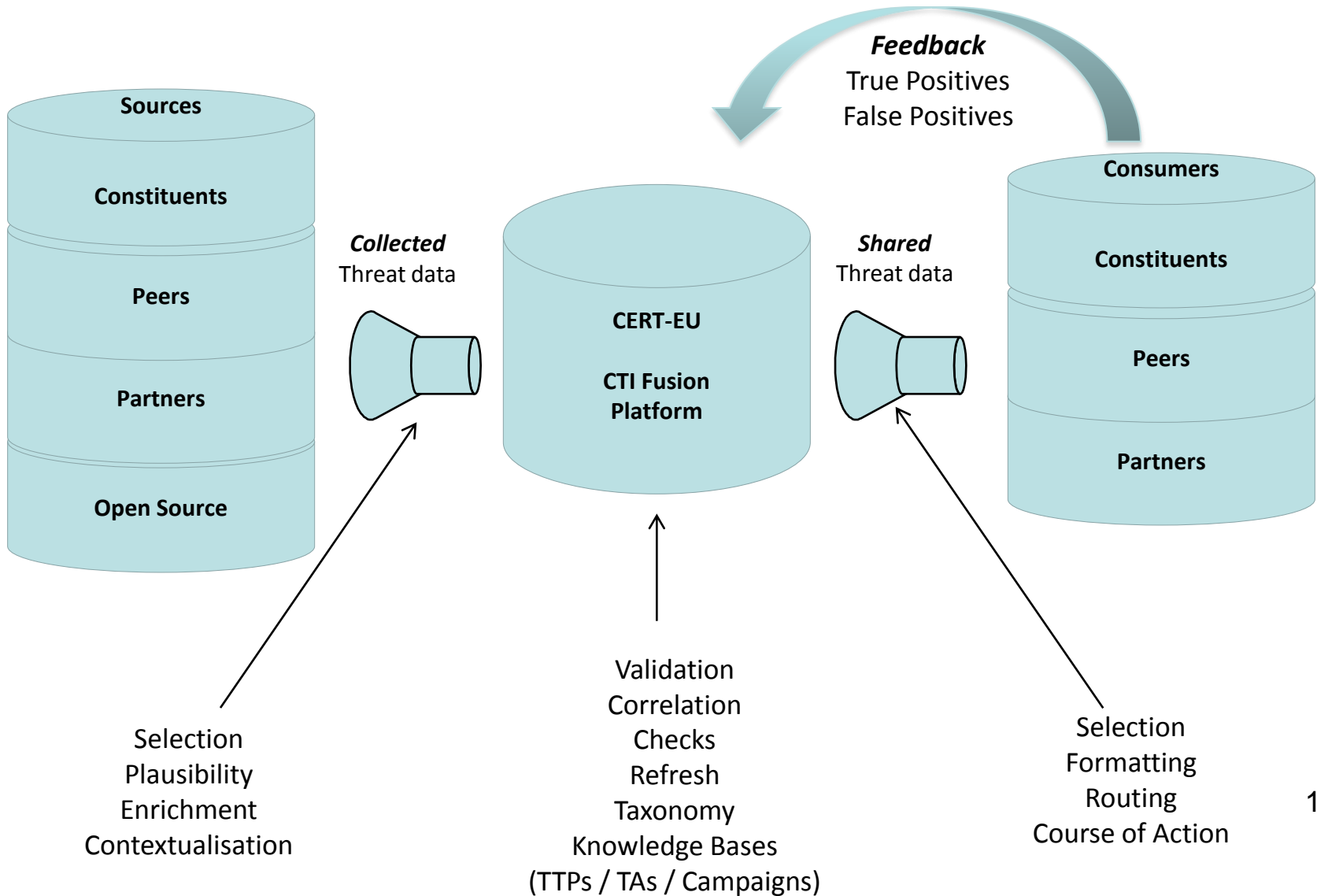
- Large diversity of information sources
- Formatted, unformatted, PDF
- Massive overload of information
- Overwhelming amount of irrelevant information
- Accuracy not guaranteed
- Unclear timing
- Unclear sighting or targeting
- Large number of false positives
- Difficult prioritisation
- **Drowning the real positives**



- Limited human resources
- Specific IT security tools
- Limited capacity for the implementation of detection rules
- Specific security policies
  
- Automation / Routing
- Minimise false-positives (in fact they prefer no positives...)
- Prioritisation on alerts
- Actionable context when needed



# Workflow





## Technical checks (automated)

- Constituent & Partners ranges
- TLD/SLD check
- Alexa ranking
- YARA validator

## Source

- Reliability
- Redundancy

## Risk

- Targeting / promixity
- Threat level

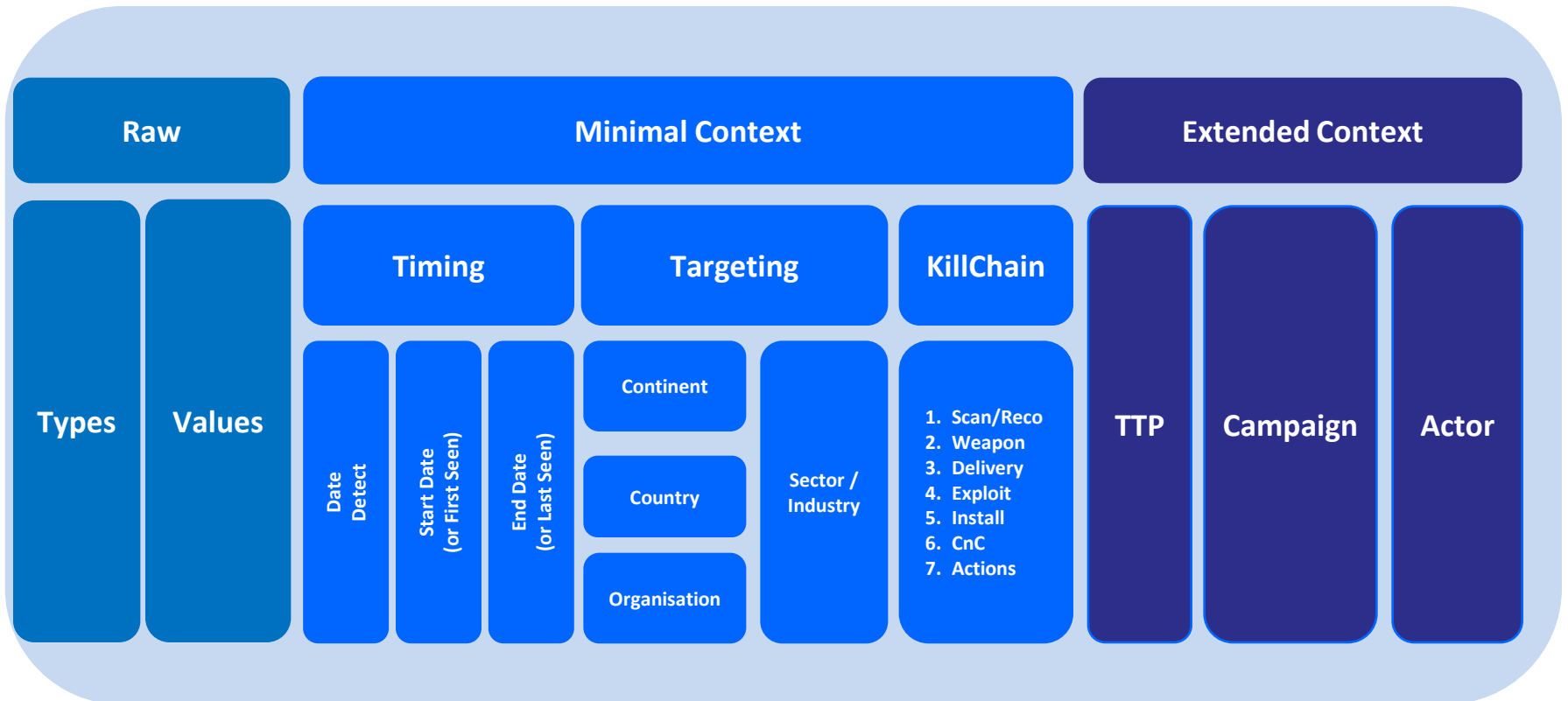
## Contextualisation

- Timing
- Targeting
- Kill chain

## Correlations

- Provided
- Detected
- Researched







```

csdns.com Domain
cs.com Domain
-analytics.dynaliacs.com Domain
lash.js URL
48.222 IP Address
9.51.43 IP Address
41.175 IP Address
8.196 IP Address
img.ca Domain
g.ca Domain
img.ca Domain
yimg.ca Domain
img.ca Domain
rg.tw Domain
yimg.ca Domain
vixandexru.com Domain
yandexru.com Domain
124.56 IP Address
55.122 IP Address
120.16 IP Address
privacy_security.htm URL
/news/dochunter.asp?hostid=URL
stid= URL
online.asp?hostname= URL
48.125 IP Address
216.124 IP Address

```

### Contextualisation

<b>Timing</b>	<b>X</b>
Detect_date	
First seen	
Last seen	
<b>KillChain</b>	<b>X</b>
<b>Targeting</b>	<b>X</b>
Geoloc	
Sector	

- Block traffic to the following domains:
  - arabooks.ch
  - artas.org
  - tsoftonline.com
  - [www.eamtm.com](http://www.eamtm.com)
  - news.grouptumbler.com
- Block traffic to the following IPs:
  - 200.63.46.23
  - 194.38.160.153
  - 95.128.72.24
  - 72.34.47.186
  - 188.40.99.143
  - 85.95.236.114

### Contextualisation

<b>Timing</b>	<b>X</b>
Detect_date	
First seen	
Last seen	
<b>KillChain</b>	<b>X</b>
<b>Targeting</b>	<b>X</b>
Geoloc	
Sector	

Exploit files				
First seen (YYYY-MM-DD)	Filename	SHA1		Size
2013-11-04	-	353540c6619f2bba2351babad736599811d3392e		946124
2014-03-20	nota.pdf	5295b09592d5a651ca3f748f0e6401bd48fe7bda		917093
2014-03-14	dip.mail march.pdf	c671786abd87d214a28d136b6bafd4e33ee66951		919914
2014-03-11	Bulletin-PISM-No-31-(625)-March-10-2014.pdf	65681390d203871e9c21c68075dbf38944e782e8		917093
2014-03-05	March.pdf	8949c1d82dda5c2ead0a73b532c4b2e1fbb58a0e		908285
2013-07-01	paper_format.pdf	74bc93107b1bbae2d98fca6d819c2f0bbe8c9f8a		917093

Droppers				
First seen (YYYY-MM-DD)	Filename	SHA1	Compiled (All times in UTC)	Size
2014-04-27	rcs.DSC_1365527283.jpg	f621ec1b363e13dd60474cfab374b8570ede4de	Fri Aug 2 10:50:12 2013	430080
2014-03-18	rcs.18.jpg	7631fdb92e61504596790057ce674ee90570755	Fri Aug 2 10:50:12 2013	811008
2014-03-13	rcs.Ukraine-Gas-Pipelines-Security-Report-March-2014.pdf	5a199a75411047903b7ba7851bf705ec545f6da9	Fri Aug 2 10:50:12 2013	942080
2013-11-11	rcs.3aka3.doc	0e5f55676e01d8e41d77cdc43489da8381b68086	Fri Aug 2 10:50:12 2013	405504

## Contextualisation

<b>Timing</b>	✓
Detect_date	
First seen	✓
Last seen	
<b>KillChain</b>	✓
<b>Targeting</b>	✗
Geoloc	
Sector	



## SECURELIST

THREATS ▾

CATEGORIES ▾

TAGS ▾

# The Banking Trojan Emotet: Detailed Analysis

By Alexey Shulmin on April 9, 2015. 2:00 pm

hxxp://200.210.10.110  
hxxp://88.80.187.139  
**hxxp://188.93.174.136**  
hxxp://130.133.3.7  
hxxp://100.111.70.100

### Contextualisation

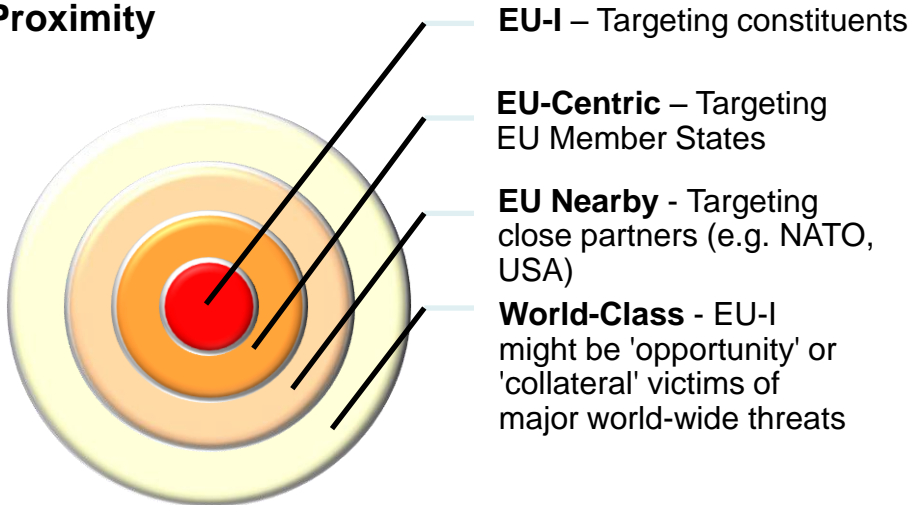
Timing	✓
Detect_date	
First seen	✓
Last seen	✓
KillChain	✓
Targeting	✗
Geoloc	
Sector	

Resolve	First	Last	Source
<a href="http://crl.microsoft.com">crl.microsoft.com</a>	2014-10-21 12:11:00	2015-07-21 10:54:00	kaspersky
<a href="http://ardownload.adobe.com">ardownload.adobe.com</a>	2014-10-19 23:10:00	2015-07-21 10:46:00	kaspersky
<a href="http://fbexternal-a.akamaihd.net">fbexternal-a.akamaihd.net</a>	2014-10-21 15:16:00	2015-07-21 10:22:00	kaspersky

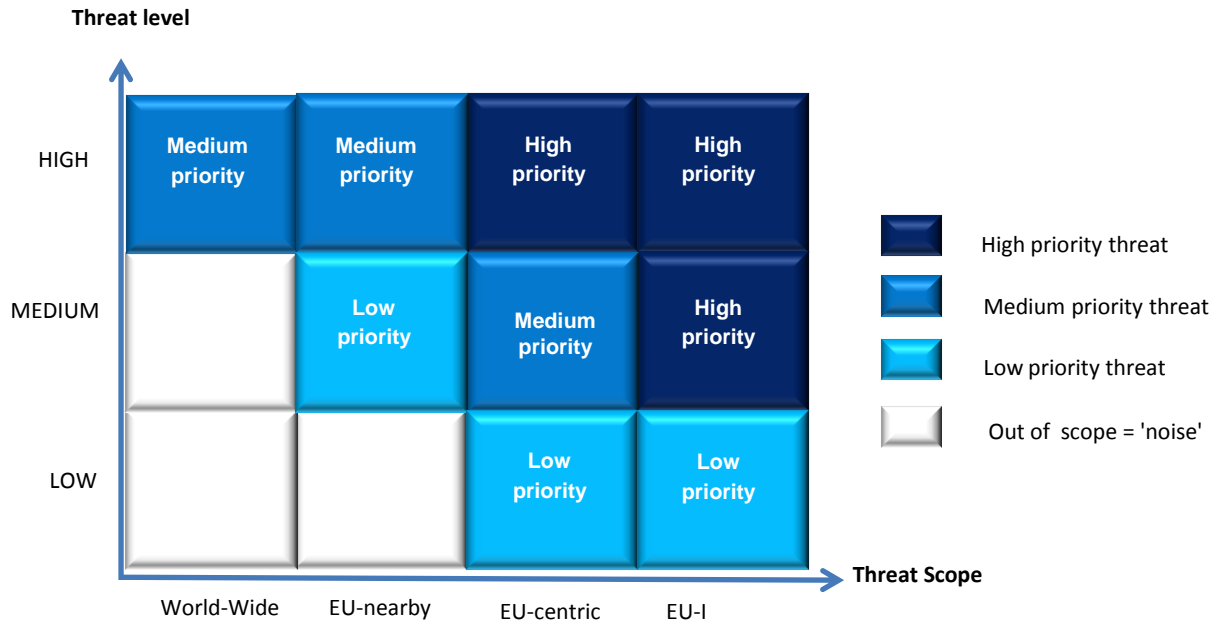
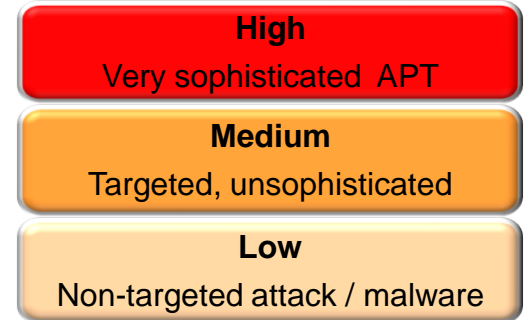


# Proximity / Threat Level

## Proximity



## Threat Level



SECURELIST THREATS ▾ CATEGORIES ▾ TAGS ▾ ENCYCLOPEDIA

## The Naikon APT

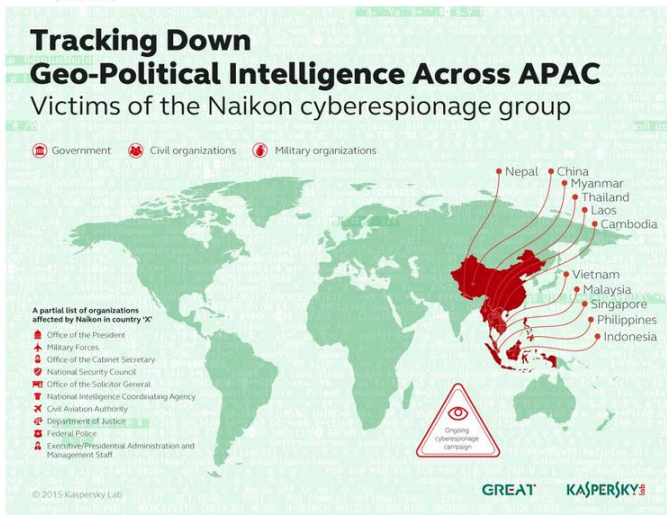
### Tracking Down Geo-Political Intelligence Across APAC, One Nation at a Time

Our recent report, "The Chronicles of the Helsing APT: the Empire Strikes Back" began with an introduction to the Naikon APT, describing it as "One of the most active APTs in Asia, especially around the South China Sea". Naikon was mentioned because of its role in what turned out to be a unique and surprising story about payback. It was a Naikon attack on a Helsing-related organization that first introduced us to the Helsing APT. Considering the volume of Naikon activity observed and its relentless, repeated attack attempts, such a confrontation was worth looking into, so we did.



The **#NaikonAPT group** was spear-phished by an actor we now call "Helsing"

Tweet



Below is a partial list of organizations affected by Naikon's "operator X's" espionage campaign in country X.

- Office of the President
- Military Forces
- Office of the Cabinet Secretary
- National Security Council
- Office of the Solicitor General
- Intelligence Services
- Civil Aviation Authority
- Department of Justice
- Federal Police
- Executive/Presidential Administration and Management Staff

### WHO - Threat name

→ Threat Actor



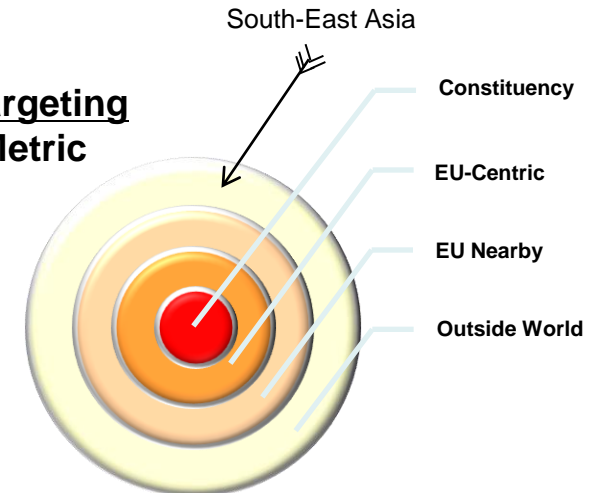
### WHAT - Campaign

→ Cyber Espionage



### WHERE - Geographical targeting

→ 1st Threat Proximity Metric



### WHERE - Sectoral targeting

→ 2nd Threat Proximity Metric





## Payload

The main module is a remote administration utility. Using SSL, the module establishes a reverse connection to the C&C server as follows: it sets up an outgoing connection to the C&C server and checks if there is a command that it should execute. If there is, it executes the command and returns the result to the C&C. There are 48 commands in the module's repertoire, which a remote operator can use to effectively control the victim computer. This includes taking a complete inventory, downloading and uploading data, installing add-on modules, or working with the command line.

d085ba82824c1e61e93e113a705b8e9a	118272	Aug 23 18:46:57 2012
b4a8dc9eb26e727eafb6c8477963829c	140800	May 20 11:56:38 2013
172fd9cce78de38d8cbcad605e3d6675	118784	Jun 13 12:14:40 2013
d74a7e7a4de0da503472f1f051b68745	190464	Aug 19 05:30:12 2013
93e84075bef7a11832d9c5aa701135dc6	154624	Jan 07 04:39:43 2014

## Command & Control

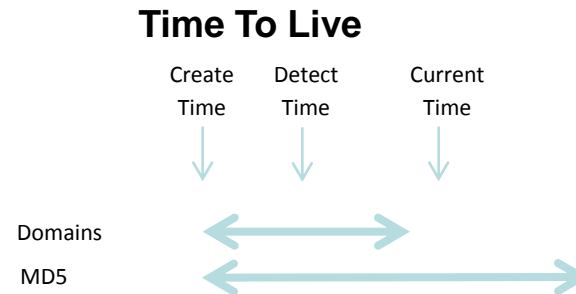
Here is a partial list of C&C servers and victim locations, demonstrating the geo-specific correlation:

ID	Jakarta	linda.googlenow.in
ID	Jakarta	admin0805.gnway.net
ID	Jakarta	free.googlenow.in
ID		frankhere.oicp.net
ID	Bandung	frankhere.oicp.net
ID	Bandung	telcom.dhtu.info
ID	Jakarta	laotel08.vicp.net
JP	Tokyo	greensky27.vicp.net
KH		googlemm.vicp.net
KH	Phnom Penh	googlemm.vicp.net
MM		peacesyou.imwork.net
MM		sayakyaw.xicp.net
MM		ubaoyouxiang.gicp.net
MM	Yangon	htkg009.gicp.net

## HOW – TTP & Kill Chain



## WHEN – Timing



## Contextualisation

<b>Timing</b>	✓
Detect_date	✓
Start_date	✓
End_date	N/A
<b>KillChain</b>	✓
<b>Targeting</b>	✓
Geoloc	✓
Sector	✓



FireEye Intelligence Exchange Alert

## The Teenage Mutant Malvertiser Network

By J.Gomez | FireEye Labs

Since early 2015 FireEye Labs has observed a highly active malvertising operation involving Bedep ad fraud activity and malicious redirection to Exploit Kits via a multitude of advertising and search affiliated domains. Among the exploit kits being redirected to are well known names like Angler, Magnitude, Nuclear and Rig, each redirection to an EK sharing a common link. We believe this particular operation has been active since at least mid 2014, if not prior, and is still very active at time of this writing.

...

by the "click2." prefixed sub domains alone.

Some of the most active destination (or cushion servers as they are commonly referred to) domains leading to EK's include but are not limited to the following, as you will notice some domains redirect to more than one EK.

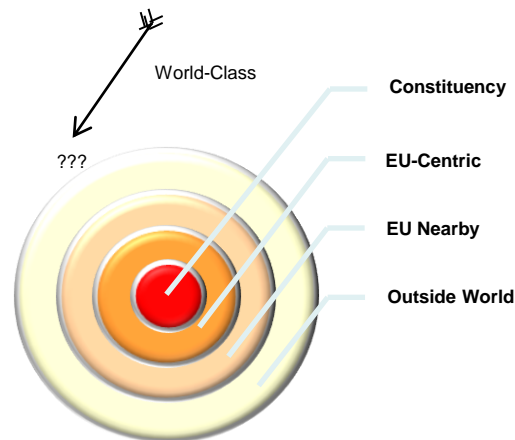
Angler	Magnitude	Nuclear	Rig / Other
ads.fsinc.biz	click2.systemaffiliate.com	click2.systemaffiliate.com	click2.systemaffiliate.com
hit.buy-targeted-traffic.com	click2.danarimedia.com	news4news015.com	buyadvertisort.com
bbwlesbians.xblog.in	ado-global.com	news4news14.com	buyadvertiser.com
find-everything.info	ads.fsinc.biz	news4news15.com	buyadvlst.com
little-finder.me	click.upperseeker.com	news4news2014.com	dealsadvdeals.com
megafinder24.info	death-tostock.com	news4news2015.com	dealsadvdeals.com
searchl.org	find-all.biz		dealsadvdeals.com
searchwebfind.org	find-everything.info		buyadvertiser.com
truesearchresults.com	global-search24.biz		
webwebfind.com	integrosearch.com		
news4news015.com	little-finder.me		
news4news14.com	megafinder24.info		
news4news15.com	millsearch.net		
news4news2014.com	searchl.org		
news4news2015.com	searchwebfind.org		
	superior-movies.com		
	truesearchresults.com		
	webwebfind.com		

## HOW – TTP & Kill Chain



## WHEN

## WHERE ?



## Contextualisation

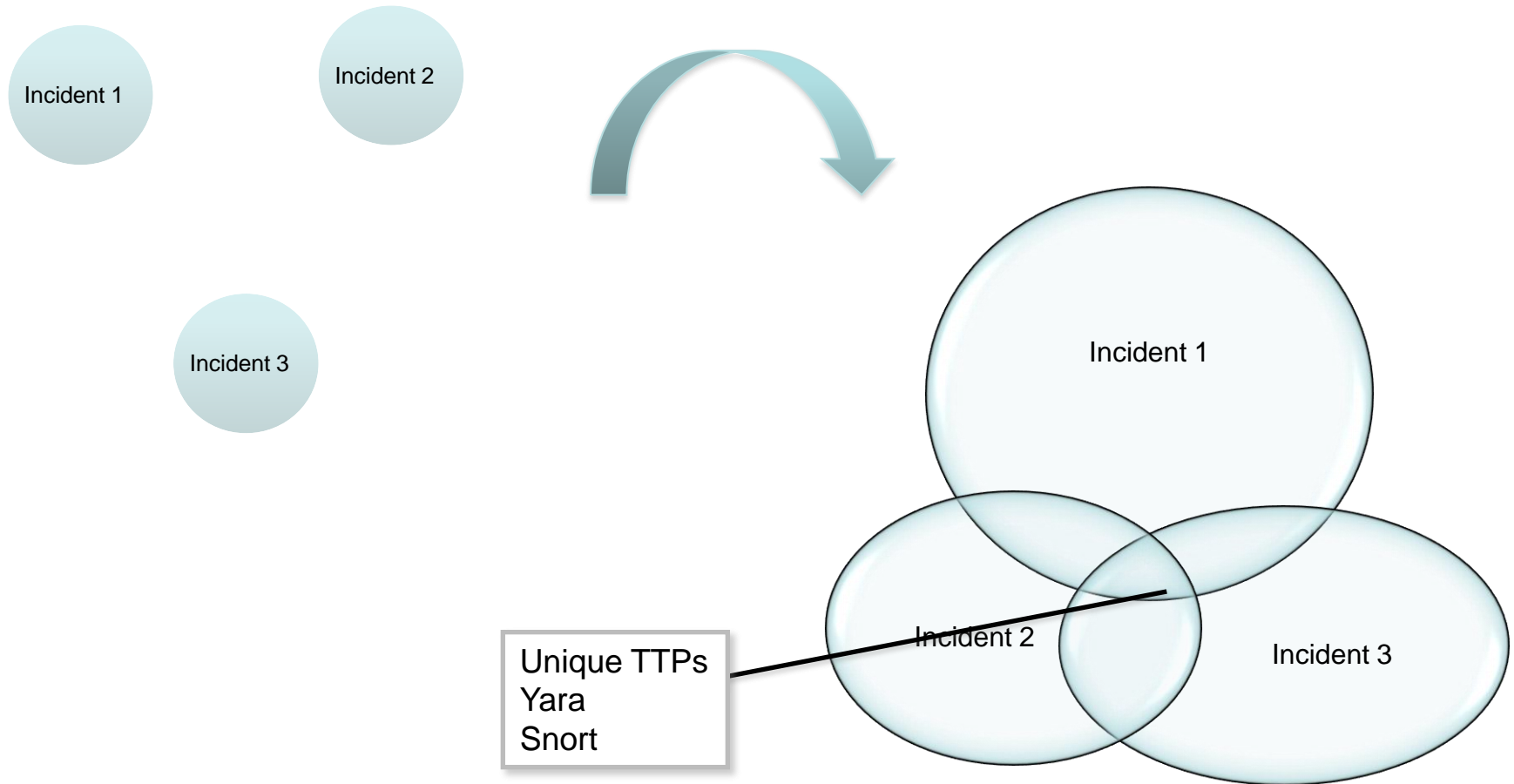
Timing	✗
Detect_date	
Start_date	
End_date	N/A
KillChain	✓
Targeting	✗
Geoloc	
Sector	



- Taxonomy
- Correlation
  - Previous incidents in the constituency
  - Previous reports
  - Intensity
  - TTPs / Actors / Campaigns
- Unique TTPs
  - Behaviour
  - Unique patterns
  - Effective detection rules



# Pivoting via TTP





- Adapting the product to the audience
  - Drawing from the intell and context
  - Adapting content and format
  - Timing
- Routing / Course of Action
  - What to do (prevent, detect, block, hunt)
  - How
- Respect the sharing limitations (TLP)
- Anonymisation (sources / victims)
- Automation when possible
- Escalation when needed



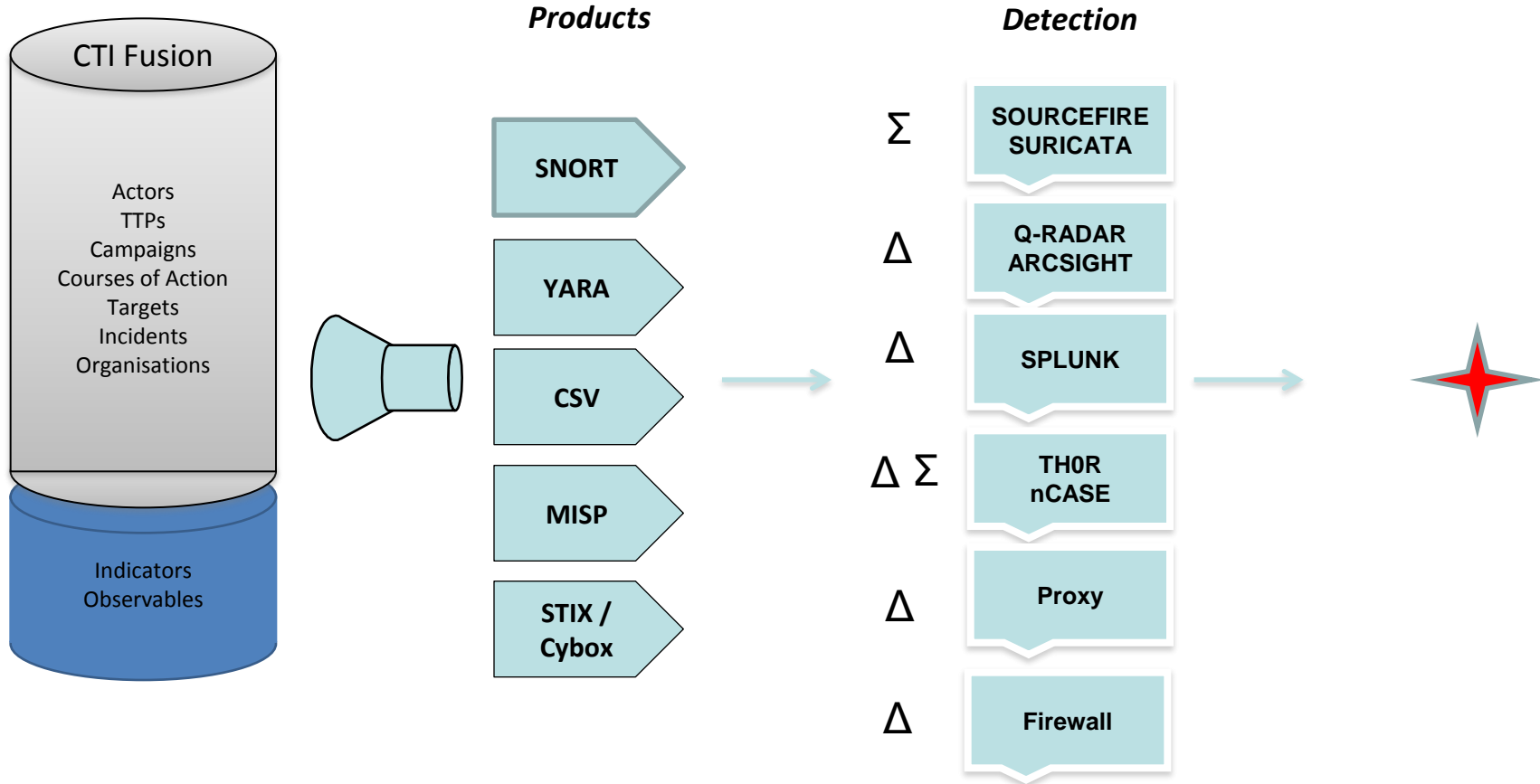
# Adapting the Product to the Audience

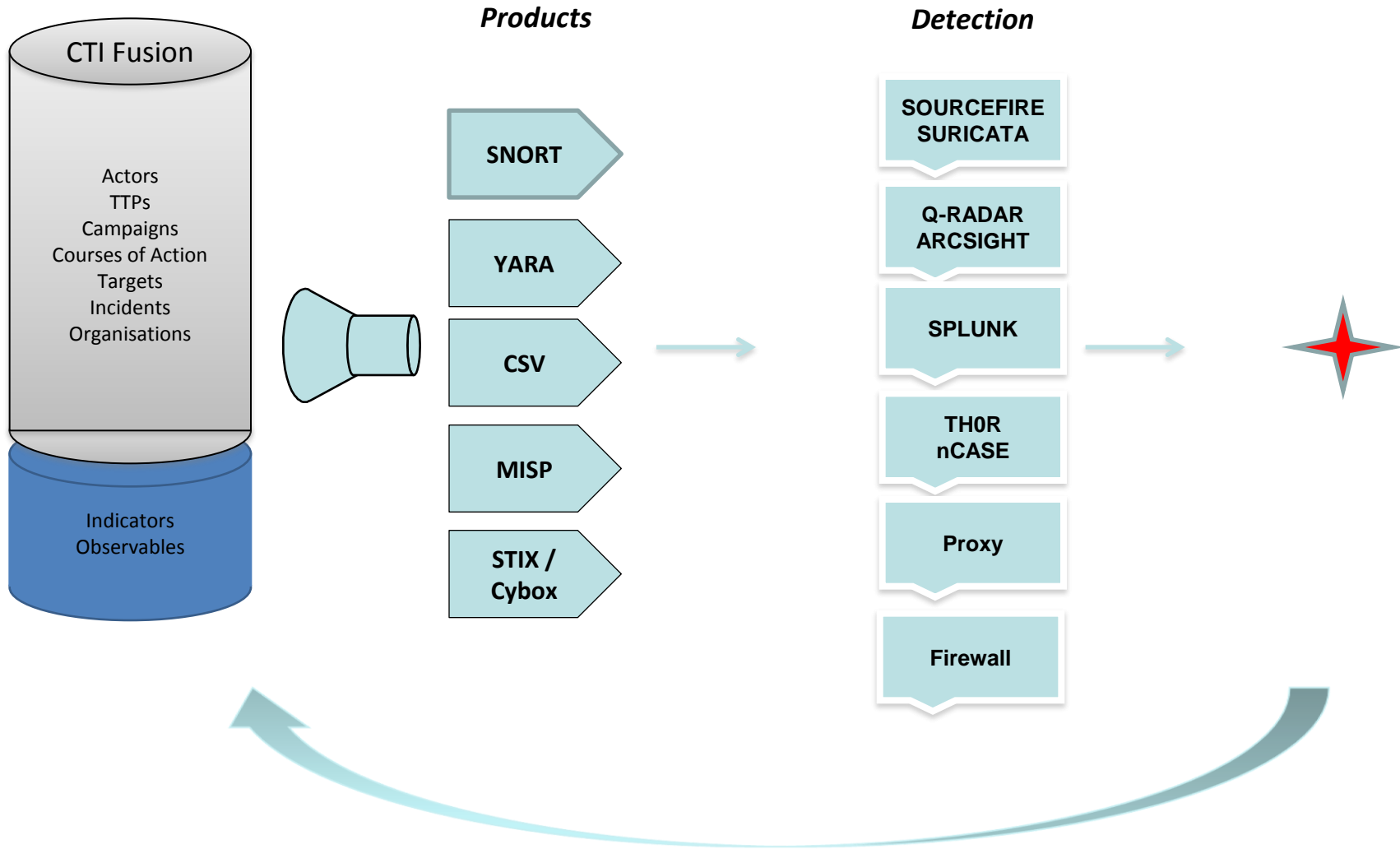
<p style="writing-mode: vertical-rl; transform: rotate(180deg);"><b>Strategic</b></p>	<ul style="list-style-type: none"> <li>• Understanding the broader context.</li> <li>• Strategic context: profile, motives, new techniques/tactics, sector and location of victims, business risk.</li> <li>• Planning high level actions for non-technical treatment of the threat.</li> </ul>	<ul style="list-style-type: none"> <li>• CEO</li> <li>• Business VP</li> <li>• CIO</li> </ul>	<p>Periodic Bulletin</p>	<p><b>Threat Landscape</b></p> <p><b>Security Brief</b></p>
<p style="writing-mode: vertical-rl; transform: rotate(180deg);"><b>Tactical</b></p>	<ul style="list-style-type: none"> <li>• Understanding cyber-attacks tactical context: threat type and level, timing of events, techniques/malware.</li> <li>• Planning structured course of actions for permanent protection</li> </ul>	<ul style="list-style-type: none"> <li>• CIO</li> <li>• Cyber-defense teams</li> </ul>	<p>For every significant campaign</p>	<p><b>Threat Alert Report (CITAR)</b></p>
<p style="writing-mode: vertical-rl; transform: rotate(180deg);"><b>Technical</b></p>	<ul style="list-style-type: none"> <li>• Immediate reaction to threats: Detection, Prevention, Reaction (eradication, recovery), Report</li> <li>• Dynamic feeding cyber-defense tools: IDS, IPS, SIEM, Security Scanners, Mailguard, Firewalls, etc</li> </ul>	<ul style="list-style-type: none"> <li>• Cyber-defense teams</li> <li>• IT administrators (or direct tool feeding)</li> </ul>	<p>(Near real-time -&gt; Towards full automation)</p>	<p><b>Indicators Signatures Rules Detection Mechanisms (CIMBL)</b></p>





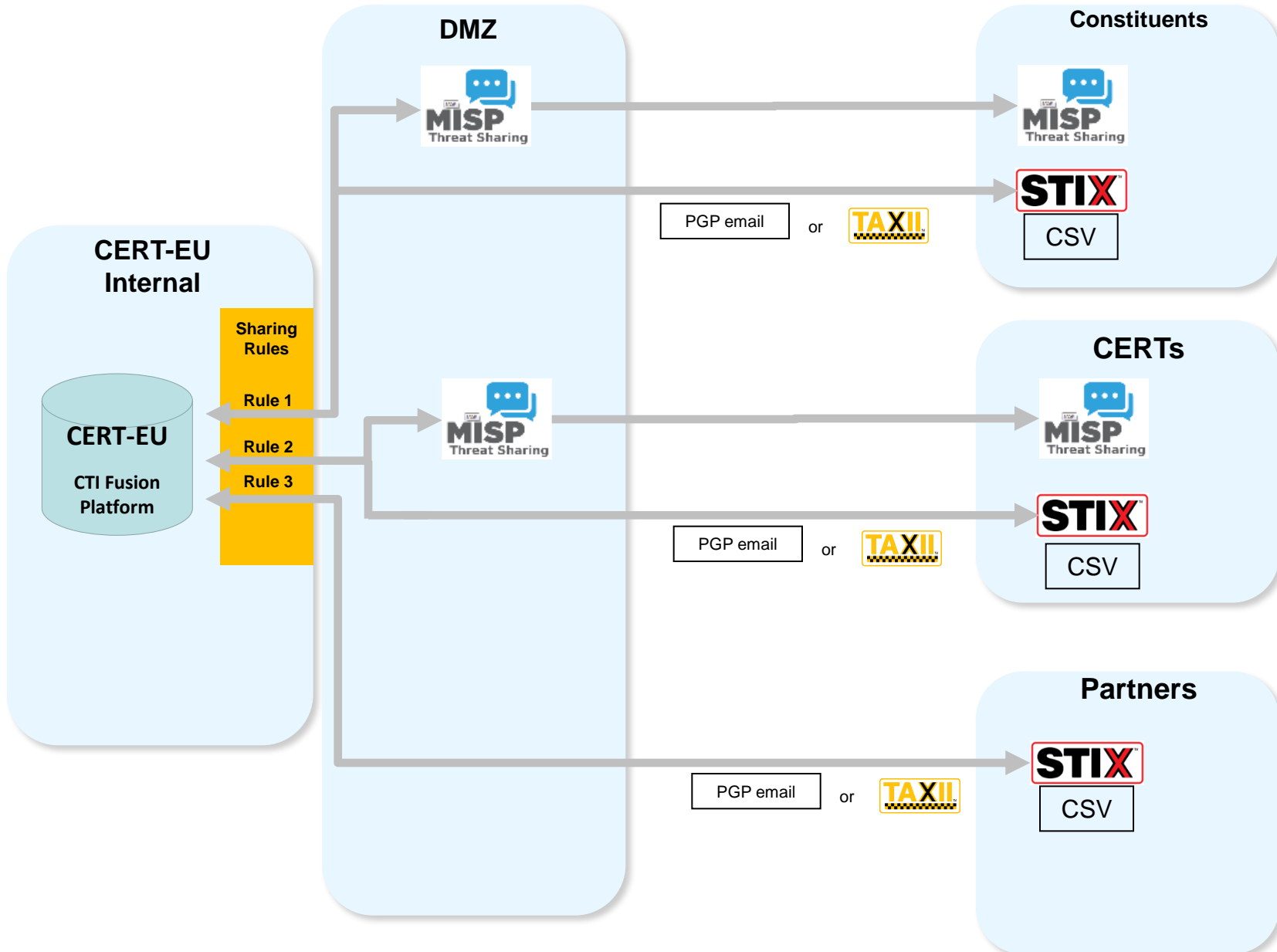
# Routing / Course of Action







# Sharing Groups





## Sharing Groups

1. **Constituents**
2. **CERTs**
3. **Partners** (NDA)

## Sharing Criteria

- *TLP*
- *Proximity*
- *Producer*

## Sharing Security

- *Sharing = workflow-based*
- *Export control to avoid errors*
- *TLP enforcement*
- *Encryption*
- *Anonymisation*
- *Source security*
- *Data Protection enforcement*

## Sharing Rules

*Rule1 : (TLP <> RED) AND (TargetedDomain <> Outside World)*

*Rule 2 : (Producer = 'Constituent ' OR 'CERT-EU') AND (TLP <> 'RED')*

*Rule 3 : (Producer = 'Constituent ' OR 'CERT-EU') AND (TLP <> 'RED' OR 'AMBER')*



- Change in proximity of a high threat actor
- Detection in the constituency of a high threat actor
  
- Alert + Context
- Active hunting
  
- « Don't wait until Monday »



- How to manage lifetime of the data
- How to remove data downstream
  - Ageing window – Time-To-Live (TTL)
  - Feedback positives/false positives
  - Full set ('master\_ioc')
  
- How to control sharing groups downstream
- Implement Routing / Course of Action
- How to maintain the treasure trove of TTPs
  - Dependent on human contacts

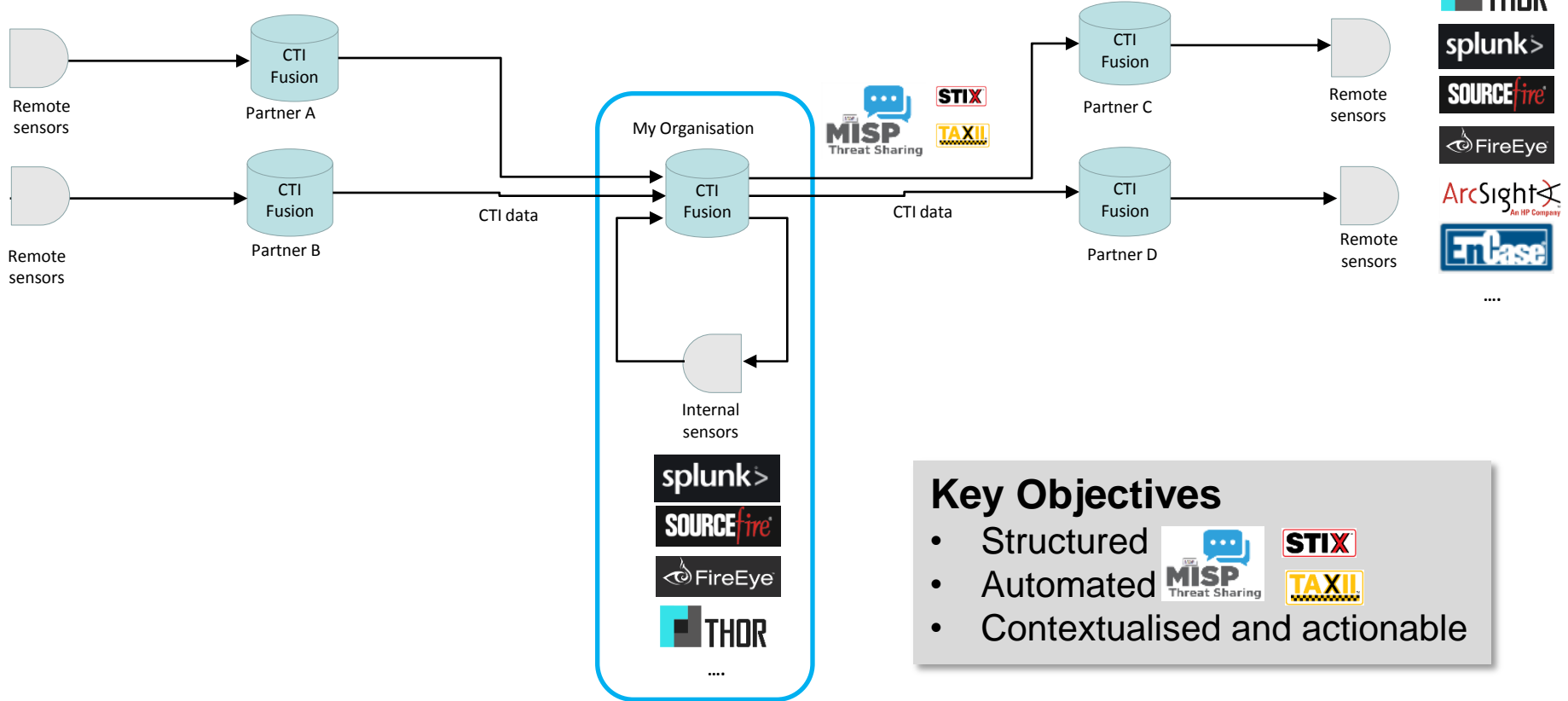


- Network of interacting CTI fusion centers
- World-wide sensor network
- Signature-less detection





# Outlook - Automated End-to-end Workflow

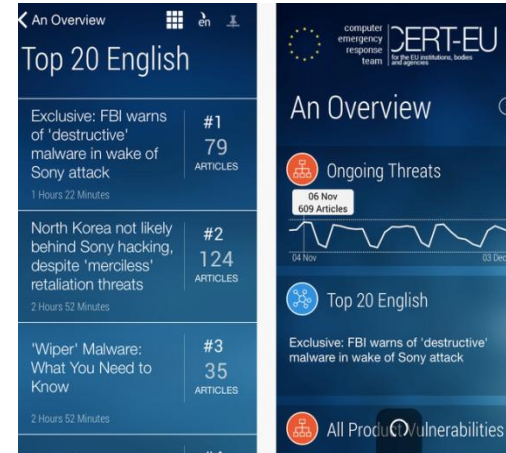


**Key Objectives**

- Structured
- Automated
- Contextualised and actionable



<http://cert.europa.eu/>



## More On Cyber Threat Contextualisation

[https://www.sstic.org/media/SSTIC2015/SSTIC-actes/contextualised\\_and\\_actionable\\_information\\_sharing\\_/SSTIC2015-Article-contextualised\\_and\\_actionable\\_information\\_sharing\\_within\\_the\\_cyber-security\\_community-garnier.pdf](https://www.sstic.org/media/SSTIC2015/SSTIC-actes/contextualised_and_actionable_information_sharing_/SSTIC2015-Article-contextualised_and_actionable_information_sharing_within_the_cyber-security_community-garnier.pdf)